

	A Partnership Framework for Bedford Borough's Children, Young People and Families 2014 -2017	Bedfordshire Plan for Patients 2014 - 2016
Vision	To give all children and young people firm foundations in life, through a strong network of family, friends and communities, with the earliest and best support that can be offered through their lifetime.	To help children and young people begin a healthy life.
Priorities	<ol style="list-style-type: none"> 1. Early help 2. Healthy children and young people 3. Effective safeguarding 4. Positive life chance through learning 5. Improving life chances of children and young people who are living away from home 6. Improving outcomes for children and young people with additional and complex needs 	<ol style="list-style-type: none"> 1. Work with our two local authority partners to jointly develop respective Children and Young People's plans and ensure we deliver our responsibilities 2. Maximise the wellbeing of mothers 3. Develop a 21st Century model of paediatric care as part of a wider review of local health care services 4. Improve transitions from children's services into services for adults <p>Along with 3 cross cutting themes:</p> <ul style="list-style-type: none"> • Early help and prevention • Integration of services • Complex needs
Outcomes	<ul style="list-style-type: none"> • Children, young people and families are happy in their communities and are ready to fulfil their potential • Children, young people and families are confident and resilient with high aspirations to take advantage of opportunities and make informed choices about their lives • Parents and carers are supported to make positive parenting choices • Interventions are in place to ensure children and young people have clear pathways of support to prevent issues from escalating • Health inequalities are reduced • Ensure a continued healthy start to life for all children • All children, young people and families have healthy lifestyles and emotional wellbeing and can thrive both now and in the future • All children, young people and families are aware of services available to them, given adequate opportunities to engage and provided with appropriate information to allow them to make their own safe and informed decisions • All children and young people are able to make a full and meaningful contribution to their community and environment • Children and young people are happy and safe • All children, young people and families have equal access to high quality learning opportunities to facilitate increased educational attainment and progress, enable positive life chances for all and increased employment opportunities • All schools and other educational settings are high achieving schools showing good levels of progress for all cohorts of pupils • All schools and other educational settings are rated as either good or outstanding with a relentless focus on improving teaching, learning and guidance for all children and young people • Positive health outcomes for children and young people who are living away from home • All children in care are safe and have stable and secure homes • All young people are diverted from offending and anti-social behaviour • Children and young people have a successful transition to independent and adulthood • Children and young people with disabilities accessing mainstream educational settings have their needs met and can access equal learning opportunities • Children and young people with on-going health needs have educational support within the hospital setting • Ensure a more streamlined integrated process for assessment and development of plans aimed at children with complex needs • Children and young people access care closer to home 	<ul style="list-style-type: none"> • Development of integrated hubs or social care and health services for children, young people and families or carers, across Bedford Borough and Central Bedfordshire • Improved pathways of care and smoother transitions between those services provided in the hospitals (acute care) and those in the community of at the GP • Development and implementation of a strategy for child and adolescent mental health services (CAMHS) across Central Bedfordshire and Bedford Borough, which includes the action plans developed as a result of the review of the services commissioned across tiers one, two and three • Improved transitions from children's to adults services, especially for those young people who are accessing CAMHS or ensure adequate discharge back to GP services if this is more appropriate • Work closely with providers to ensure that the maternity services delivered for women and families in Bedfordshire are of high quality • Integrate pathways of care between maternity and primary care services to ensure the smooth transfer of information and consistency of approach • Improved health service for those children and young people who are looked after or living away from home • Ensure that the review of paediatric services continues to be part of the wider strategic review of local health services
	<p>The Children's Safeguarding Boards for Bedford Borough and Central Bedfordshire have the key strategic priorities to</p>	<ul style="list-style-type: none"> • Implementation of Working Together Statutory Guidance 2013 including continuous improvements in efficiency and effectiveness of the board and its work streams to ensure focus on local safeguarding priority and need • Ensuring the voice of the child is heard • Evaluating the impact of work undertaken in relation to domestic abuse • Ensuring an effective response to sexual abuse of children through exploitation • Evaluating impact of early help

Bedfordshire Plan for Patients

Children, Young People and Maternity Services Chapter

V5 22nd January 2014

6.1.1 The case for change

If we are to achieve the mission as set out in the document *The Future State: 2020 Vision for Better Care, Better Value and Better health* we need to ensure that the services we commission for children, young people and families are developed using the principles of integrated care as described earlier.

Moving forward, we will no longer be able to develop and commission services for children and young people of Bedfordshire based on the silos of acute, community and child and adolescent mental health (CAMHS). We are putting on one side the organisational barriers between secondary care, community care, mental health and so on and instead, we are trying to integrate health and care services around individuals and their specific needs and circumstances of children, young people and families.

This shift from silo to integrated working, for children and young people, is supported by our strategic priority to *help children and young people start a healthy lifetime*.

In order to achieve this priority, we will:

- Work with our two local authority partners to jointly develop respective Children and Young People Plan's and ensure we are deliver our responsibilities in relation to the same
- Maximise the wellbeing of mothers
- Develop a 21st Century model of paediatric care – as part of a wider review of local health care services
- Improve transitions from children's services into services for adults

It is important that we work closely with colleagues in the local authorities to ensure that we are maximising opportunities for working closely together and exploring options for joint working and commissioning arrangements. Two key 'tools' in helping us do this is our ongoing contribution to robust Joint Strategic Needs Assessment's, in order to inform our commissioning intentions, and our ingoing involvement in the Health and Wellbeing Board's.

In delivering the above, there are three cross cutting themes that are critical to the work we do. These are early help and prevention, the integration of services and children with complex needs.

Early help and prevention

This is about refocusing our finite resources on working with our partners and communities to promote healthy lifestyles and choices for children, young people and their families. If we can stop children and young people becoming ill in the first place, then we can avoid unnecessary hospital stays or visits to GPs. For those children or young people who are ill, we will work with providers and partners to get them the care they need closer to where they live.

The way in which children are cared for has changed and children can now spend less time in hospital if they are unwell. With modern ways of diagnosing and treating illnesses they are much more likely to be able to be cared for at home, or closer to home, or by a brief visit to the hospital.

We must continue to work with colleagues in the local authorities to ensure we are doing all we can to improve the broader determinants of poor health for families in Bedfordshire.

Integration of services

We know that children and young people are complex and each person is a product of their physical and mental wellbeing. We know that on the whole, their families are best placed to deal with their health needs and, when families can't, they turn to their GPs. GPs will work with a multi-disciplinary team of nurses, social workers and professionals to make the best decisions for the health of our children and young people.

Occasionally, the health needs of children and young people can become too complicated for this team of GPs and professionals, and it is at this point that specialist intervention is needed. The specialist would know more about the medical need and work with the GP (who would know more about the child or young person) to agree the best course of action together. It is usually at this point that the facilities at hospitals will be used for diagnostic tests or surgery.

As we improve outcomes and services become more integrated, we must ensure there is a focus on reducing health inequalities for families in Bedfordshire and that the most vulnerable get the care they need.

Complex needs

Some children and young people have more complex needs. For these children and young people, their needs are not limited to health and they can also require support from partners in social care and education. We know that these cases are not always dealt with effectively and resources are not always best used. Those children and young placed out of area to access the services they need often fall into this category. We know that we must work in partnership to look more closely at how we can develop local services that still meet the identified needs and how we can 'pool' resources to avoid duplication and waste.

We know that children and young people with behaviour can face particular difficulties and crises when making the transition from children's to adult's services. The integration of services and support around needs is important in this transitioning process.

Working closely with both local authorities, we are making plans to ensure adequate provision for the implementation of the required provisions for 0-25 year olds with Special Educational Needs and Disabilities (SEND), by September 2014 as detailed in the SEND code of Practice.

6.1.2 The outcomes we will deliver

In order to demonstrate we are making progress, on delivering our priority areas, we have identified a number of outcomes. These are:

1. Development of integrated hubs of social care and health services for children, young people and families or carers – across Bedford Borough and Central Bedfordshire
2. Improved pathways of care and smoother transitions between those services provided in the hospitals (acute care) and those in the community or at the GP
3. Development and implementation of a strategy for Child and Adolescent Mental Health Services (CAMHS) across Bedfordshire, which includes the action plans developed as a result of the review of the services commissioned across tiers 1, 2 and 3
4. Improved transitions from children's to adult's services, especially for those young people who are accessing CAMHS or ensure adequate discharge back to GP services if this is more appropriate
5. Work closely with providers to ensure that the maternity services delivered for women and families in Bedfordshire are of high quality
6. Integrate pathways of care between maternity and primary care services to ensure the smooth transfer of information and consistency of approach
7. Ensure that the review of paediatric services continues to be part of the wider review of local health services

These outcomes can be mapped across to the outcome ambitions set out in *Everyone Counts Planning for Patients Guidance*.

Everyone Counts Planning for Patients Guidance	Our Outcome
<ul style="list-style-type: none"> • Securing additional years of life for people of England with treatable mental and physical health 	<ul style="list-style-type: none"> • Development and implementation of a strategy for Child and Adolescent Mental Health Services (CAMHS) across Bedfordshire, which includes the action plans developed as a result of the review of the services commissioned across tiers 1, 2 and 3 • Improved transitions from children's to adult's services, especially for those young people who are accessing CAMHS • Ensure that the review of paediatric services continues to be part of the wider review of local health services • Development of integrated hubs of social care and health services for children, young people and families or carers – across Bedford Borough and Central Bedfordshire
<ul style="list-style-type: none"> • Improving the health related quality of life of the 15+ million people with one or more long term condition, including mental health conditions 	<ul style="list-style-type: none"> • Development and implementation of a strategy for Child and Adolescent Mental Health Services (CAMHS) across Bedfordshire, which includes the action plans developed as a result of the review of the services commissioned across tiers 1, 2 and 3 • Improved transitions from children's to adult's services, especially for those young people who are accessing CAMHS
<ul style="list-style-type: none"> • Reducing the amount of time people spend unavoidably in hospital through better and more integrated care, in the community, outside of hospital 	<ul style="list-style-type: none"> • Development of integrated hubs of social care and health services for children, young people and families or carers – across Bedford Borough and Central Bedfordshire • Improved pathways of care and smoother transitions between those services provided in the hospitals (acute care) and those in the community or at the GP
<ul style="list-style-type: none"> • Increasing the number of people having a positive experience of hospital care 	<ul style="list-style-type: none"> • Work closely with providers to ensure that the maternity services delivered for women and families in Bedfordshire are of high quality

	<ul style="list-style-type: none"> • Integrate pathways of care between maternity and primary care services to ensure the smooth transfer of information and consistency of approach • Ensure that the review of paediatric services continues to be part of the wider review of local health services
<ul style="list-style-type: none"> • Increasing the number of people with mental and physical health conditions having a positive experience of care outside of hospital, in general practice and in the community 	<ul style="list-style-type: none"> • Development of integrated hubs of social care and health services for children, young people and families or carers – across Bedford Borough and Central Bedfordshire • Improved pathways of care and smoother transitions between those services provided in the hospitals (acute care) and those in the community or at the GP
<ul style="list-style-type: none"> • Making significant progress towards eliminating avoidable deaths in our hospitals caused by problems in care 	<ul style="list-style-type: none"> • Ensure that the review of paediatric services continues to be part of the wider review of local health services • Work closely with providers to ensure that the maternity services delivered for women and families in Bedfordshire are of high quality